SHCLC Strategic Plan (based on Kaplan & Norton Balanced Scorecard Model)

Note: ACTION PLANS TBD based on smart goals - specific, measurable, achievable, relevant, and time-based

Draft vision: We represent a diverse and equitable cross-section of people who live in, work in and love Sandy Hill! We come together as a community of care to foster a dignified, safe and inclusive environment for all.

| Safe Spaces | Services | Programs | Education |
|--|--|--|---|
| Cleaner more suitable living for the | Spread out services – too many in 1 | City of Ottawa Drug Policy | Community Naloxone Training |
| unhoused. | area(x3) | Maintenance Program (needle | Community Resource Education |
| Safe community zones with zero tolerance | Be responsible for clients | hunters, boxes, garbage, etc.) | (seminars, brochure |
| approach (X2) Private property loitering enforced | Witnessed/monitored safe supply use (x2) | offered by those who use drugs with staff; conscierge services; reward for every needle returned | Weloxone, opioid training for residents & businesses |
| Safe place for everyone | Increase funding for social services | Prevention & addiction programs | Focus on positive interactions for |
| Safe place to go with support | Co-location of social services in non- | Peer support groups to connect | all; establish rapport (x2) |
| Supportive/adaptive housing (X2) | traditional spaces (library, LCBO, | with unhoused persons | Crisis de-escalation |
| Permanent housing instead of emergency housing | business, etc.) Community Counsellors | Police involvement with unhoused and drug users | Training in how to handle "crimes" in progress (e.g., finding a few |
| Inhalation/smoking space with bathrooms, showers & laundry (X2) | Equitable inclusion of PWLE in all services | Street Party to celebrate community | "choice"/polite words to challenge misbehaviour such as, "are you OK?") |
| Space for unhoused to gather (with security) | There needs to be coordination between | Program alternative to police | Training/guidance (e.g., security) |
| Expand/improve warming & cooling sites | services (e.g., by-law & police) | resources | on how to function day-to-day as a |
| Residents and businesses need to report | The "unhoused" need police support | Weekly walk – Take Back the | community "service" (e.g., childcare programs) |
| crime to the police | Create initiatives to mitigate the | Night (x2) | |
| "See somethingsay something" to those involved in crime/misbehaviour | introduction of (tainted) drugs from "outside" sources | | Monitor and share information about local crime trends |

Financial compensation or tax relief for residents/businesses impacted in the community; Community incentives